2022 U.S. TRADE ASSOCIATION MEMBERSHIPS

The Walt Disney Company, or any of its subsidiaries (together, the "Company"), paid annual dues of more than \$25,000 during calendar year 2022 to the following U.S.-based trade associations organized under section 501(c)(6) of the Internal Revenue Code. A good faith estimate of the Company's payments that were utilized for lobbying activities are in parentheses.

\$25,001-\$50,000

Anaheim Chamber of Commerce – Anaheim business and economic development (\$15,391)

Associated Industries of Florida – Florida economic development (\$31,500)

California Attractions and Parks Association – California theme park industry (\$29,750)

California Chamber of Commerce – California economic development (\$7,150)

California Hotel Lodging Association – California hotel industry (\$17,334)

California Retailers Association – California retail industry (\$24,500)

Clean Energy Buyers Alliance - World's Largest Energy Buyer (\$500)

DEG: The Digital Entertainment Group – Entertainment platforms, products, and distribution (\$0)

Entertainment Software Association – Interactive gaming (\$3,282)

Florida Restaurant and Lodging Association – Hotel, lodging, and restaurants (\$20,274)

International Association of Amusement Parks – Theme parks (\$1,147)

Orange County Business Council – Orange County California business community (\$25,000)

Streaming Video Technology Alliance – Streaming (\$0)

The Toy Association – Consumer products, including toys (\$4,750)

US-ASEAN Business Council – ASEAN-area economic development (\$300)

United States China Business Council – China-Focused business group (\$0)

\$50,001-\$100,000

American Advertising Federation – Advertising (\$2,040)

American Apparel and Footwear Association – Consumer products (\$8,349)

Association of American Publishers – Book publishing (\$15,000)

Association of National Advertisers – Advertising technology (\$4,983)

Florida Chamber of Commerce – Florida economic development (\$80,000)

Los Angeles Chamber of Commerce – Greater LA economic development (\$5,490)

National Restaurant Association – Food and beverages (\$100,000)

United States Chamber of Commerce International Programs — Global economic policy development (\$26,250)

United States Council for International Business – Global advocacy for American businesses (\$3,900)

\$100,001-\$250,000

American Hotel and Lodging Association – Hotel, lodging, and travel (\$20,700)

Digital Content Next – Online publishing (\$15,750)

Orlando Economic Partnership – Central Florida economic development (\$12,500)

United States Travel – Travel and tourism (\$46,800)

Visit Anaheim – Anaheim, California, destination marketing (\$37,500)

\$250,001-\$500,000

American Resort Development Association – Travel and tourism (\$30,000)

Business Roundtable – Economic development (\$180,000)

Cruise Lines International Association – Cruise travel and passengers (\$20,235)

Florida Tourism Industry Marketing Corporation – Florida travel and tourism (\$0)

Interactive Advertisers Bureau – Interactive advertising, including privacy (\$9,270)

National Music Publishers Association – Music publishing (\$0)

Television Bureau of Advertising – Industry research (\$0)

Television Association of Programmers Latin America — Latin America streaming and television (\$19,961)

United States Chamber of Commerce Global Innovation Policy Center – Intellectual property and economic policy (\$175,000)

Visit California – California destination marketing (\$0)

Visit Orlando – Orlando travel and tourism (\$2,924)

\$500,001-\$2,500,000

Broadway League – Broadway productions (\$88,960)

CreativeFuture – Copyright (\$44,000)

National Association of Broadcasters – Broadcasting and media (\$543,818)

National Cable and Telecommunications Association – Programmer and content (\$543,407)

\$2,500,001-\$12,500,000

Motion Picture Association of America – Film and television (\$1,386,443)

Updated: March 2023